



**SPINS**

Innovation, Authenticity, Mission, Growth:

VITAMINS, SUPPLEMENTS & HERBALS

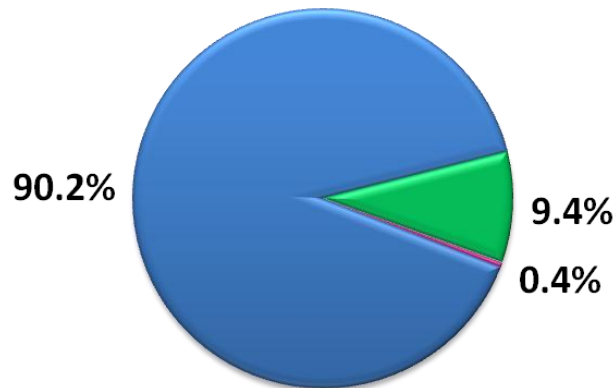
INDUSTRY OVERVIEW

AN INDUSTRY OVERVIEW OF  
VITAMINS, SUPPLEMENTS & HERBALS  
TRENDS

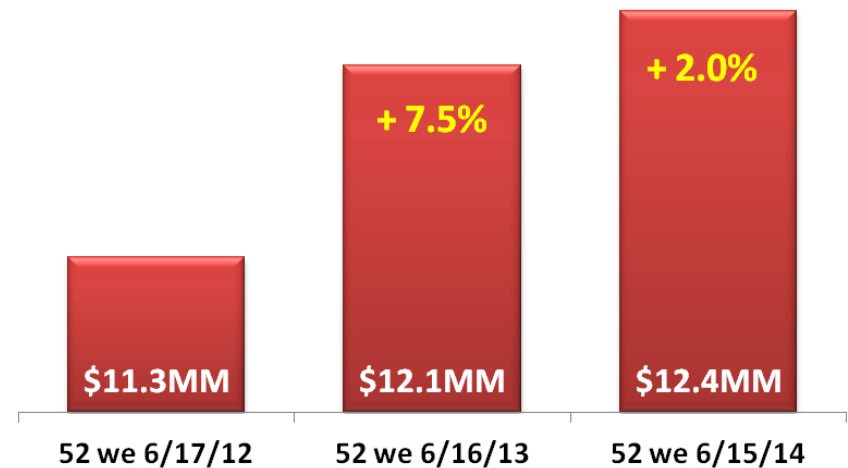
Vitamins, Supplements & Herbals sales have reached nearly \$12.4 billion and have grown 9.6% since 2011 in SPINS-measured channels.

**Vitamins, Supplements & Herbals**  
*Share of Sales by Channel*

■ Multi Outlet   ■ Natural Channel   ■ Spec/Gourmet Channel



**Vitamins, Supplements & Herbals**  
*Cross Channel Sales & Growth*



Source: SPINSscan Natural and Specialty Gourmet (proprietary), SPINSscan Conventional (powered by IRI), 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.  
Data derived only from SPINS channels

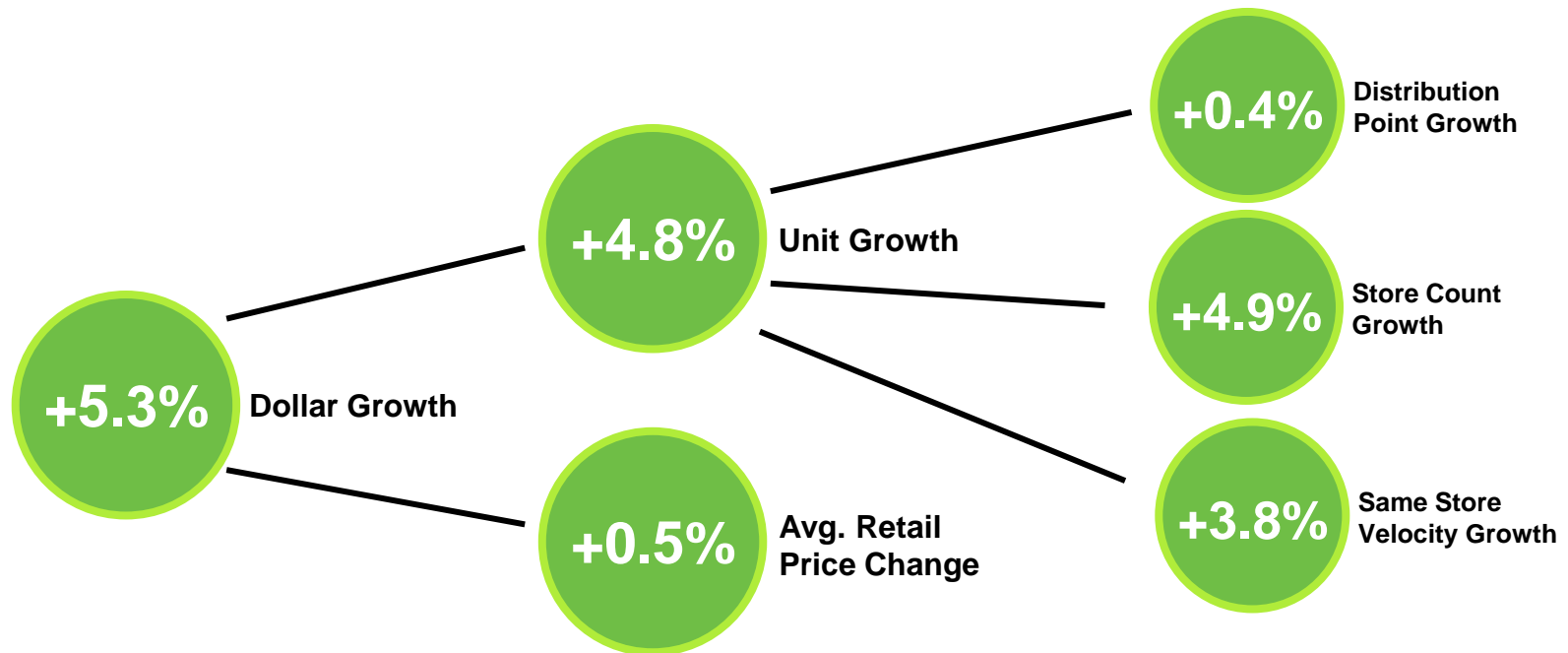
# Vitamins, Supplements & Herbals performance is channel driven with Natural Supermarkets posting the strongest growth rates

SPINS Channel	Total Channel		Vitamins & Supplements		Herbs & Homeopathics	
	12 Week	52 Week	12 Week	52 Week	12 Week	52 Week
Natural Supermarkets	9.6%	11.9%	1.5%	5.1%	5.0%	6.2%
Specialty Gourmet Supermarkets	3.4%	3.4%	(1.4%)	3.5%	5.3%	2.3%
Conventional Supermarkets (Food)	0.8%	1.2%	1.4%	2.5%	3.0%	1.2%
Conventional Multi Outlet	0.6%	1.3%	(0.5%)	1.6%	0.2%	2.2%

Source: SPINScan Natural and Specialty Gourmet (proprietary), SPINScan Conventional (powered by IRI), 52 weeks ending 6/15/2014.  
 Growth based on dollar volume for the current period versus year ago and is based on currently coded items.  
 Multi Outlet includes Grocery, Drug, Mass, Walmart, Dollar, Military, BJ's, Sam's Club

# What is driving Vitamins, Supplements & Herbals growth in Natural Supermarkets?

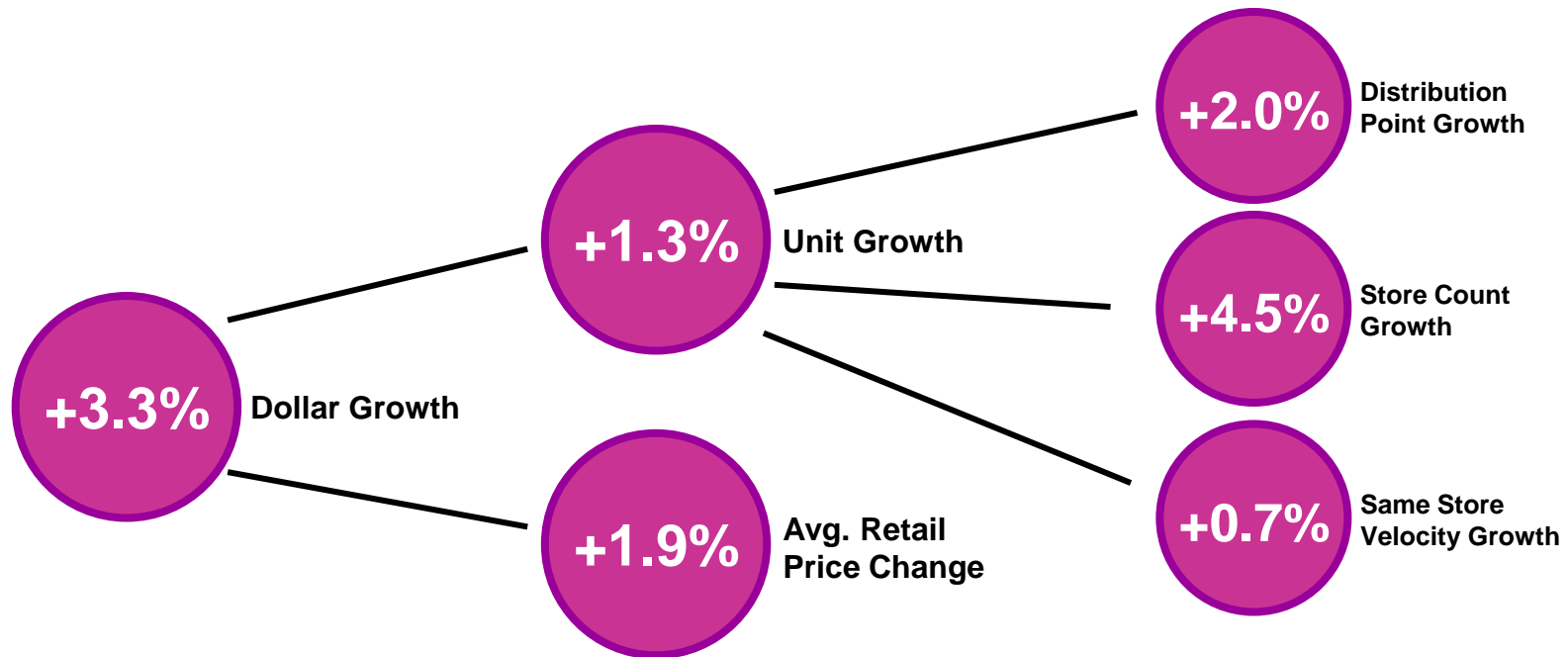
Sales growth in Natural Supermarkets can be attributed primarily to store count growth, same store velocity growth and promoted units.



Source: SPINScan Natural , 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

# What is driving Vitamins, Supplements & Herbals growth in Specialty Gourmet Supermarkets?

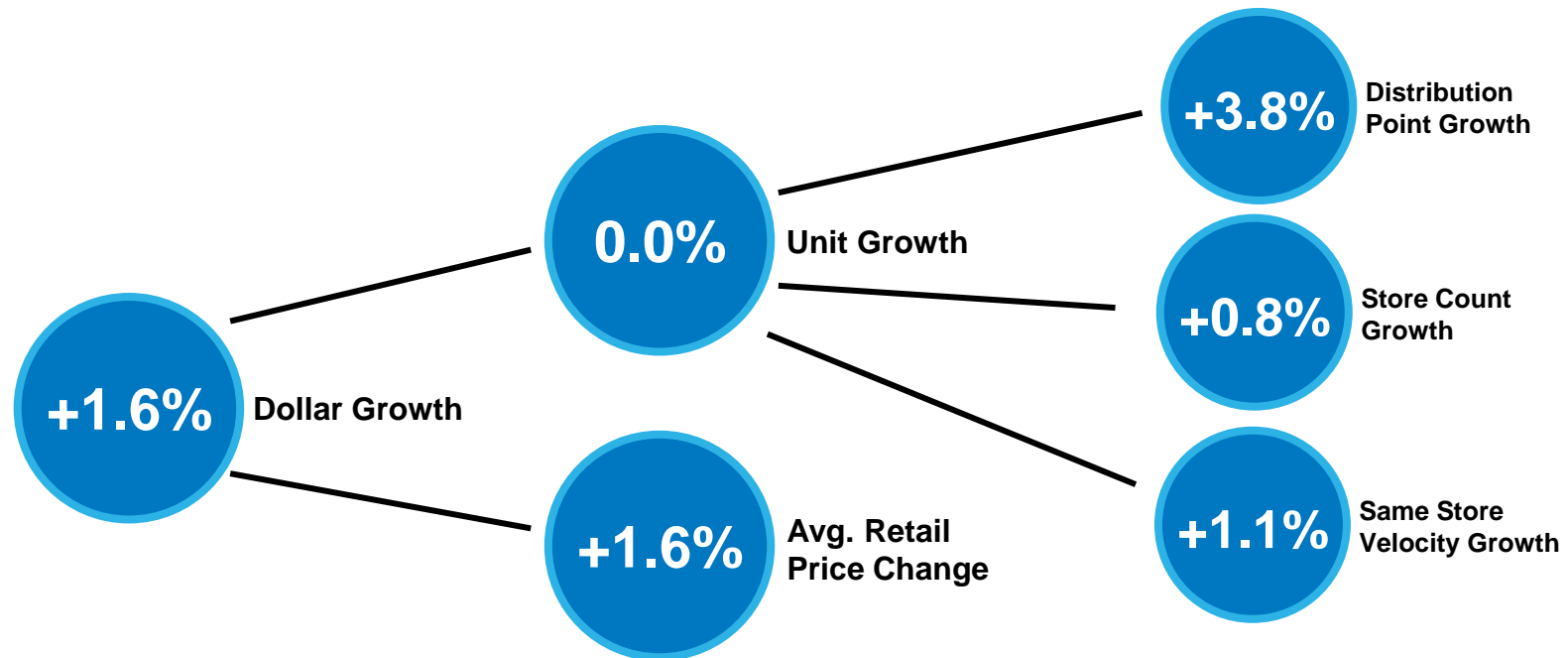
Sales growth in Specialty Gourmet Supermarkets can be attributed to both distribution and store count, as well as an increase in promoted units.



Source: SPINScan Specialty Gourmet, 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

# What is driving Vitamins, Supplements & Herbals growth in the Conventional Multi Outlet Channel?

Sales growth in the Conventional Multi Outlet stores can be attributed primarily to distribution and an increase in APR.

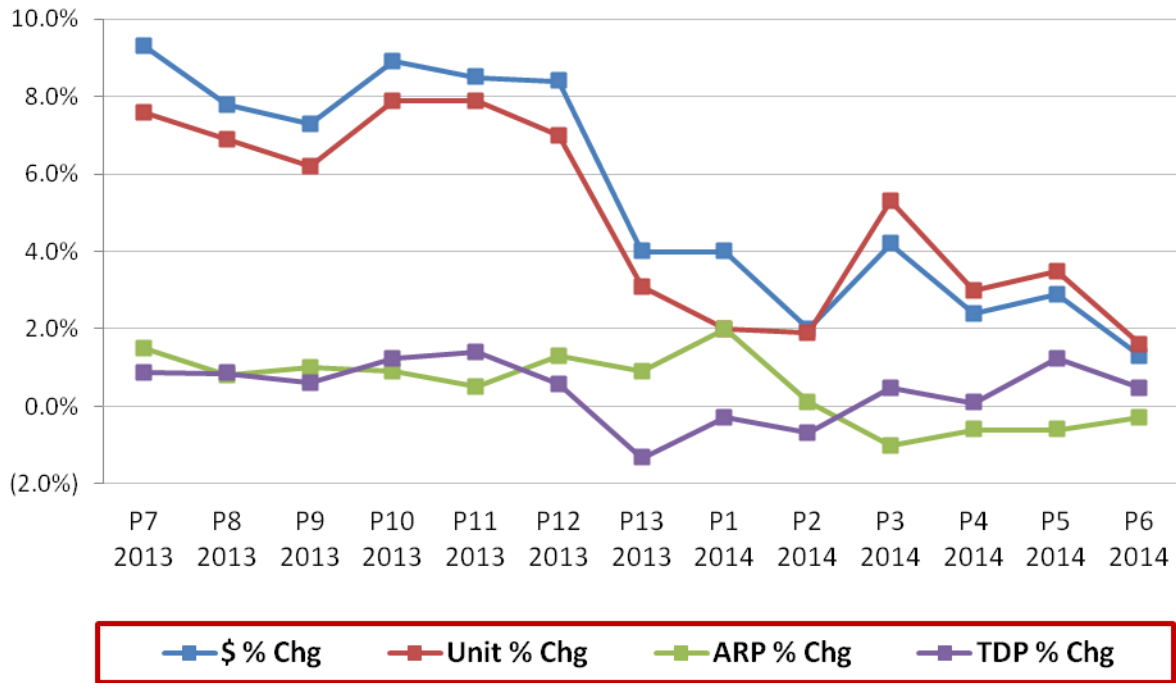


Source: SPINScan Conventional (powered by IRI), 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

# Macro Trends in the Natural Channel

## Percent Change versus Year Ago

Total US, Natural Supermarkets  
Vitamins, Supplements & Herbals



Strong growth rates in dollars and units at the last half of 2013 are down as the channel moves into 2014

Average prices are also down, moving into negative territory in February 2014

Following a strong dip in the last month of 2013, distribution levels have been on the rise

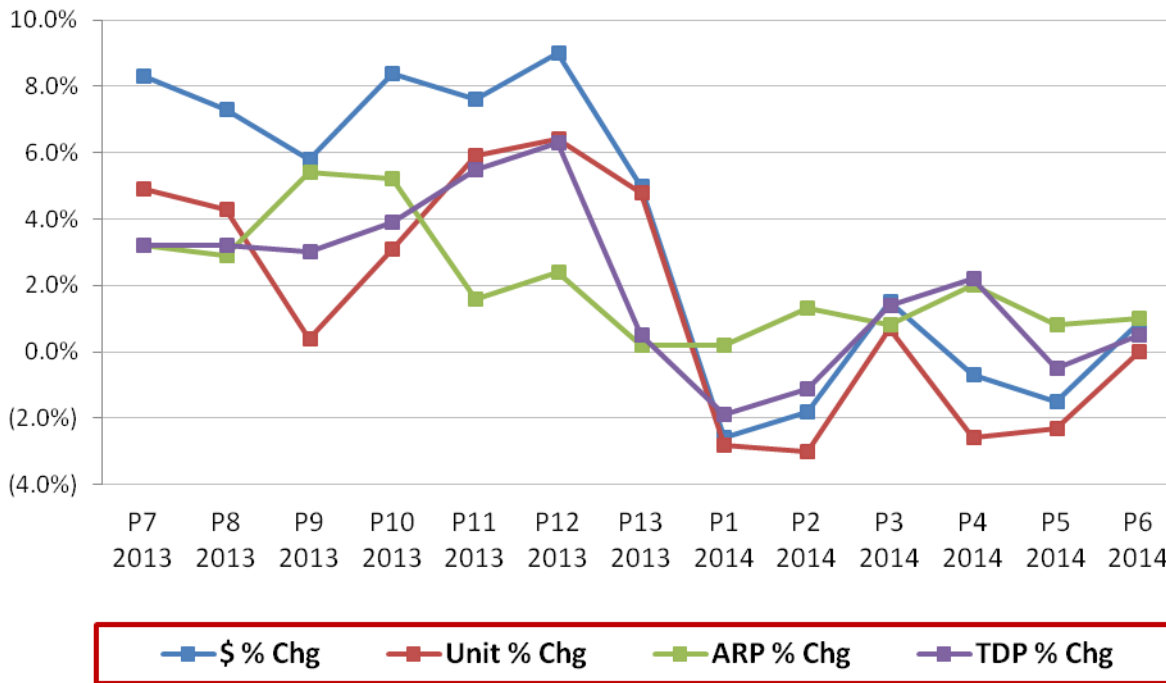
Source: SPINScan Natural , 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.



# Macro Trends in the Specialty Gourmet Channel

## Percent Change versus Year Ago

Total US, Specialty Gourmet Channel  
Vitamins, Supplements & Herbals



Macro trends in the Specialty Gourmet Channel declined more sharply into 2014

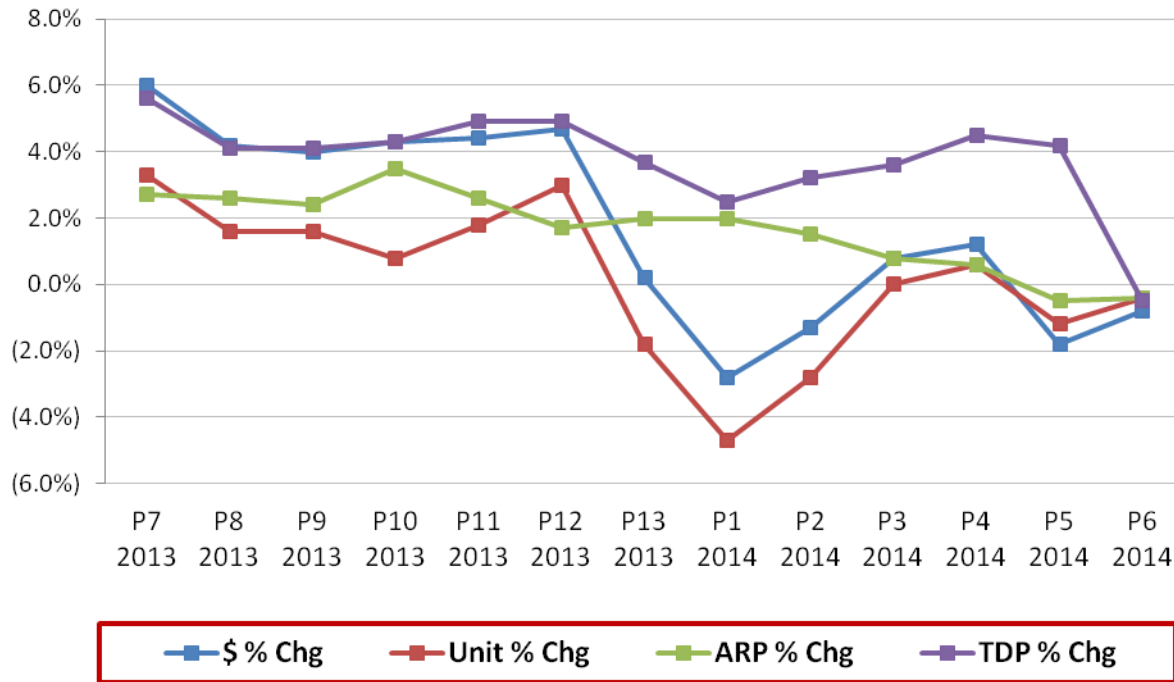
Rebounding is evident as we enter the second half of 2014, but not to growth levels seen in 2013

Average prices have been increasing steadily over the past 52 weeks, although less

Source: SPINScan Specialty Gourmet, 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

# Macro Trends in the Conventional Multi Outlet Channel

Percent Change versus Year Ago  
Total US Multi Outlet Channel  
Vitamins, Supplements & Herbals



Distribution has been the strongest performing measure in the Multi Outlet Channel, although there has been a movement towards slower growth in recent periods

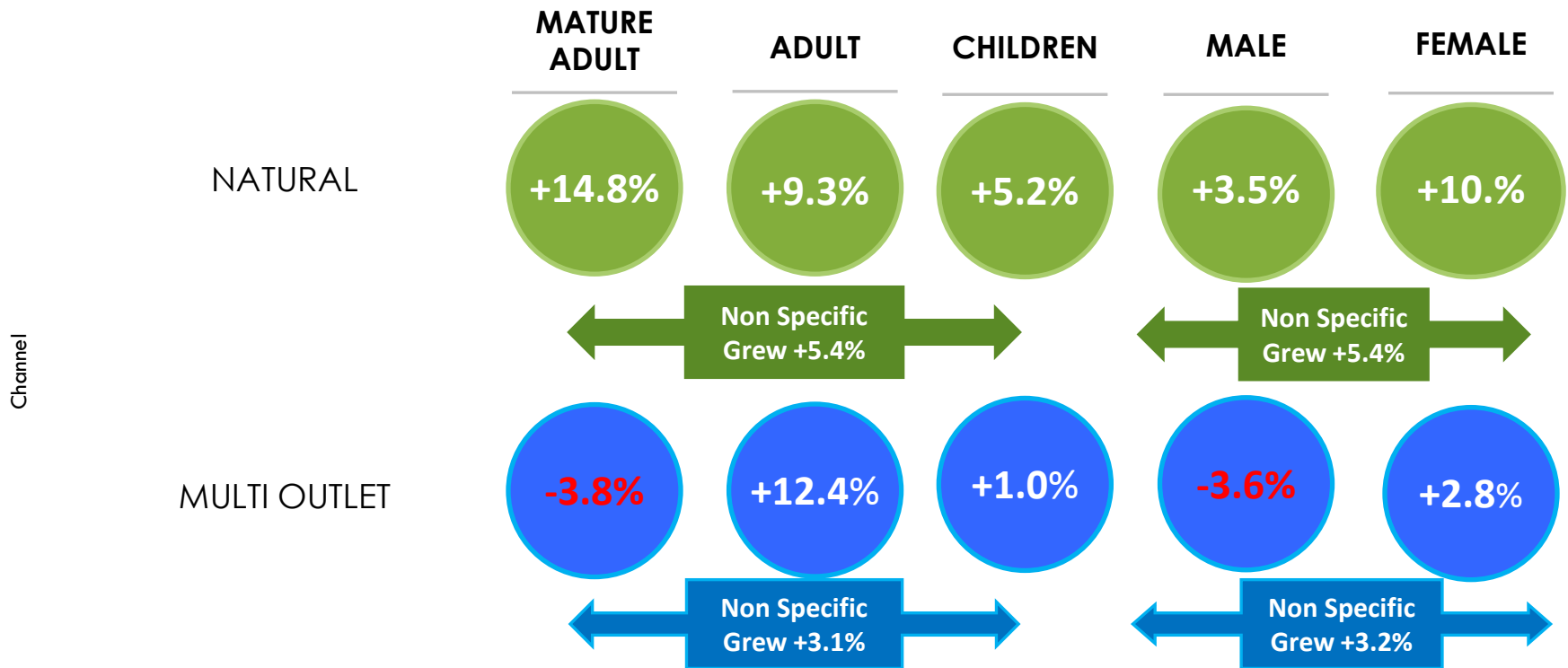
Following a steep growth pull back at the end of 2013, dollar and unit growth is rebounding, but remains in negative territory

Average prices posted flat to declining growth over the past three periods following 10 periods of steady increases

Source: SPINScan Conventional, 52 weeks ending 6/15/2014.  
Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

# The Role of Age and Gender

Items targeted to Adults and Women outperform. Mature Adult is the top growth Age Group for Vitamins, Supplements & Herbals in the Natural Channel while these products decline in the Multi Outlet Channel, led by poorly performing Centrum and One-A-Day.

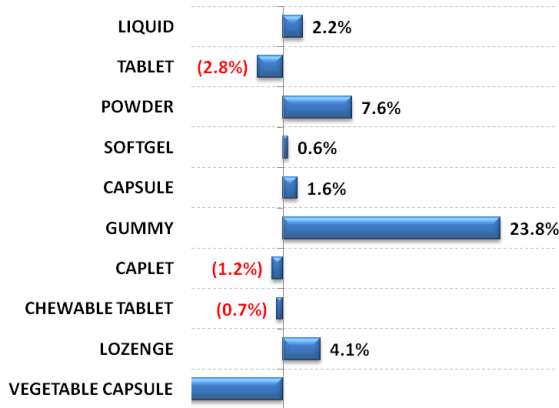


Source: SPINScan Natural and Specialty Gourmet (proprietary), SPINScan Conventional (powered by IRI), 52 weeks ending 6/15/2014. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.

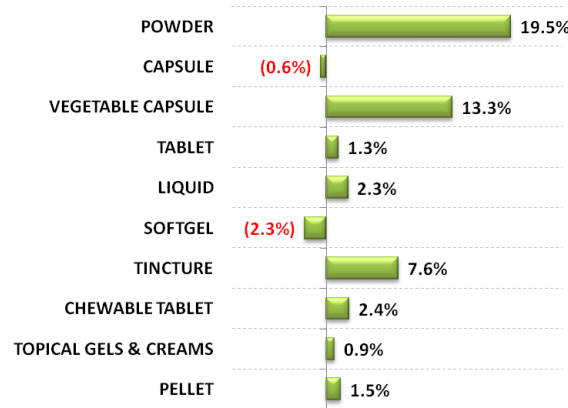
# Form Growth Trends Across the Channels

Multi Outlet	Natural Supermarkets	Specialty Gourmet
<ul style="list-style-type: none"> <li>Liquids are by far the top selling Form in the channel, with over \$2.5B in sales</li> <li>Gummies are growing well when targeted to Bone Health, Digestive Health and Cold &amp; Flu</li> <li>Although Children are the second largest target segment for Gummies, these products are down -1.7%</li> </ul>	<ul style="list-style-type: none"> <li>Top selling Powders are driven by Meal Replacements, Green Food Supplements</li> <li>Capsules are the second largest Form in the channel, but the Vegetable Capsules are performing markedly better</li> </ul>	<ul style="list-style-type: none"> <li>RTD Meal Replacements are driving the declines in the Liquid Form; Supplement Oils are also down in the channel</li> <li>Gummies and Vegetable Capsules are the two fastest growing Forms in the Channel, generating \$2.2MM and \$1.9MM in sales, respectively</li> </ul>

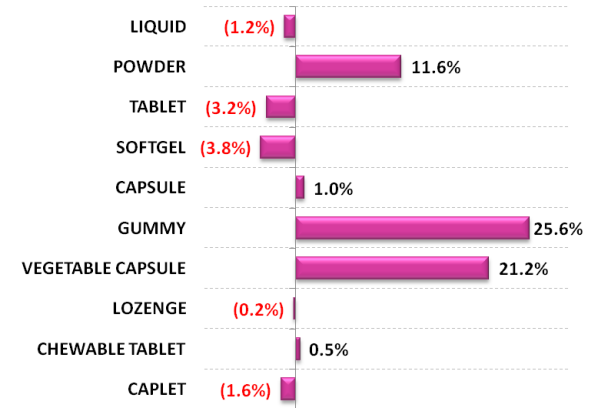
**Form Sales % Growth**  
*Multi Outlet Channel*



**Form Sales % Growth**  
*Natural Supermarket Channel*



**Form Sales % Growth**  
*Specialty Gourmet Channel*



**Top 10 by Channel, ranked by dollar sales**

Source: SPINScan Natural and Specialty Gourmet (proprietary), SPINScan Conventional (powered by IRI), 52 weeks ending 6/15/2014. Growth based on dollar volume for the current period versus year ago and is based on currently coded items.